



Annual City Council Planning Workshop

Monday, February 28, 2022 - 8:30 am to 3:30 pm

Civic Auditorium

TODAY'S AGENDA

8:30	Mayor's Welcome
8:40	Public Comment
8:50	Comments from the City Manager
9:00	American Rescue Plan: Project Funding Follow-up
9:30	2022 State and Federal Legislative Programs
9:45	Fiscal Update and Long-Range Financial Plan
10:20	Government and Performance Accountability
11:00	Review Existing Strategic Goals & Accomplishments
12:00	LUNCH
12:30	Continue: Existing Strategic Goals & Accomplishments
1:30	Discuss and Identify 2022 Priority Goals and Strategies
3:30	Wrap-up



Welcome
by Mayor
Kevin J.
Lincoln II

Public Comment

Comments from
City Manager
Harry Black



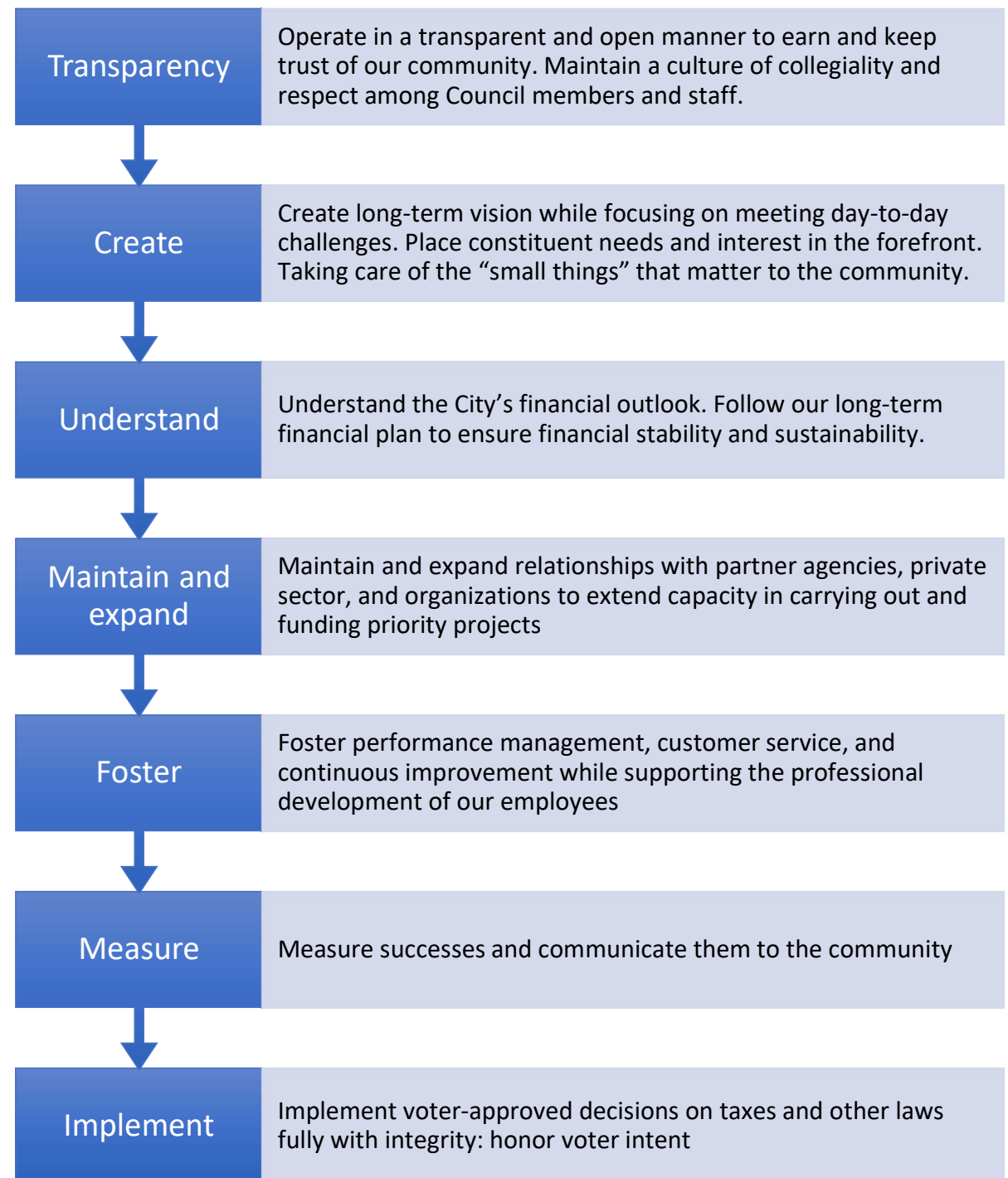


Workshop Ground Rules

- Listen to understand each other's point of view.
- Seek consensus.
- Assume good intent.
- Speak up if course correction is needed.
- Stay focused.
- Items brought up but are more appropriate to be discussed at another time, will be parked in the "bike rack" and tracked separately for follow up.



Guiding Principles established at prior Council Workshops



American Rescue Plan: Project Funding Follow-up

Harry Black, City Manager

ARPA Follow-Up Discussion

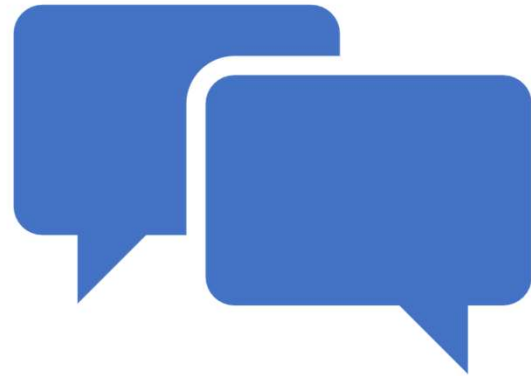
Recommended Items for Reprogramming:

- \$406,865 previously earmarked for ERP COVID Related Cost Over-Runs be moved to a new line item, Recovery of City Government, General Administration
- \$160,000 remaining balance from Coordinated Entry into Safe Camping and Parking

Items for Contingency Funding Consideration:

- \$2.5M – Unfunded State Mandated Sick Leave
- \$2M – Uplift Downtown Arena Improvements
- \$1.5M - Miracle Mile Improvement District
- \$120,000 to make whole the originally proposed Chamber & Business District Support Program
- \$2M – 2nd round of Essential Employee Pay

Questions and Comments on ARPA Follow-Up



2022 State and Federal Legislative Programs

Harry Black, City Manager

Legislative Advocacy Programs

Objectives

- Advocate in Sacramento and Washington, D.C. to accurately and persuasively present the positions of the City of Stockton
- Establish relationships with key legislators and staff
- Provide early intelligence on emerging issues
 - Share knowledge of trade-offs impacting legislative framing and funding
 - Target funding allocations and grant applications
- Achieve the priority state and federal objectives of the City





Legislative Advocacy Programs

Scope

- **Legislative Program Consultation** - Annual Legislative Programs, government relations strategy and funding strategy development
- **Legislative Advocacy** – Represent the City; review executive proposals, legislation, administrative rules; provide regular reports; prepare letters and testimony; facilitate communication and meetings
- **Funding Advocacy and Assistance** – Advise and assist in the preparation of appropriations, earmarks and other funding opportunities requests
- **Political Reform** (State Program) – Register on behalf of the City, and comply with all reporting requirements mandated by the Lobbying Disclosure Act

State Level Advocacy

Emanuel Jones and Associates (EJA)

- Sacramento-based non-partisan government relations firm established in 1987
- Consultant has provided state legislative advocacy services to the City of Stockton since 2012
- Specializes in California local government issues, with experience in local government, municipal law, municipal finance
- Expertise in areas of public works, transportation, public safety, telecommunications, environmental issues and community services issues
- Employs state-of-the-art bill tracking systems for timely delivery of information to clients
- From policy review, strategic planning to legislative development and regulatory implementation, EJA assists and positions clients for success

The logo for Emanuel Jones and Associates is presented on a dark blue background. It features the company name in a light blue, serif font. 'EMANUELS' and 'JONES' are stacked vertically and separated by a thin horizontal line. Below 'JONES' is another thin horizontal line, followed by 'AND ASSOCIATES' in a smaller font size. A final thin horizontal line separates this from the bottom section, which contains the words 'LEGISLATIVE ADVOCACY' and 'GOVERNMENT RELATIONS' stacked vertically in the same font and size as 'AND ASSOCIATES'.

EMANUELS
JONES

AND ASSOCIATES

LEGISLATIVE ADVOCACY
GOVERNMENT RELATIONS

Legislative Program Accomplishments in 2021

State Level

- Assisted City in securing \$5.4 million from State Department of Parks and Recreation (SB 129) to repair municipal pools and clarified allowable fund usage at multiple City facilities.
- Worked with State Water Board and Senator Eggman's Office to move along State Revolving Fund application for \$47.5 million to upgrade the sewage treatment plant. Funding awarded in August 2021.
- Close negotiation, testimony and letters on behalf of Stockton to strike down SB 556, which would have eliminated local control of small cell towers/repeaters in public infrastructure. Bill vetoed by Governor.
- Continuing work on \$5 million request to fund rehabilitation of two groundwater wells in disadvantaged Stockton area. EJA efforts include working with Senate and Assembly legislative representatives and staff at State Water Board.



CALIFORNIA REPUBLIC

City of Stockton Priorities 2022

State Level

1. **Youth Development:** Provide employment and training opportunities for youth to work/learn in emerging industries and expand existing opportunities to connect youth with skills and experience required for the future workforce landscape.
2. **Digital Equity:** Pursue additional funding for core infrastructure investments such as fiber, and for updating existing legacy infrastructure with smart/next generation equipment as well as overall expansion of fiber runs. Invest in Wi-Fi and sensor infrastructure needs funding.
3. **Homelessness Environmental Impact Mitigation:** Secure funding to address environmental hazards & necessary cleanup and debris removal in and around area waterways.
4. **Incentivize Missing Middle Housing Stock:** Request funding and/or tools that support the creation of workforce housing in targeted areas that support revitalization and prevent neighborhood/community displacement.
5. **Aquatics Infrastructure Repairs:** Secure additional funding for renovation, expansion and improvements to City aquatics facilities.
6. **Facility Authority Transfer:** Seek acquisition and control of former State building located at 31 Channel Street for workforce housing response efforts.

Federal Level Advocacy

Summit Strategies Government Affairs

- Washington, D.C. based national strategic government affairs consulting firm established in 2015
- Specializes in federal and state lobbying, legislative and regulatory monitoring, public policy, analysis and development, grant support and coalition building
- Summit's practice includes municipal and county governments, parks and recreation districts, port authorities, freight rail and transportation agencies, environmental entities throughout the United States
- Areas of Expertise
 - Transportation/Transit
 - Economic Development
 - Environment/Energy/Natural Resources
 - Technology
 - Labor
 - Taxes & Trade



SUMMIT
STRATEGIES

Legislative Program Accomplishments in 2021

Federal Level

In 2021, the contracted Legislative Advocacy Firm:

- Assisted City staff in submitting Community Project Funding requests (formerly known as earmarks) through Congressman McNerney's office for 2022.
- Provided status updates and informational documentation on federal legislation such as American Rescue Plan and Build Back Better Plan.
- Advised City staff of federal grant funding opportunities.



City of Stockton Priorities 2022

Federal Level

1. **Youth Development:** Provide employment and training opportunities for youth to work/learn in emerging industries and expand existing opportunities to connect youth with skills and experience required for the future workforce landscape.
2. **Digital Equity:** Pursue additional funding for core infrastructure investments such as fiber, and for updating existing legacy infrastructure with smart/next generation equipment as well as overall expansion of fiber runs. Invest in Wi-Fi and sensor infrastructure needs funding.
3. **Roadway Safety & Major Infrastructure Repairs:** Pursue additional funding for ***Arch Road Widening Project***, including improvements such as installation of concrete curbs, gutters, sidewalks, and driveways; ADA wheelchair ramps, new streetlights and storm drains; and traffic signal modifications.
4. **Roadway Safety & Major Infrastructure Repairs:** Pursue additional funding for ***Lower Sacramento Road Corridor***, including completion of road widening, bridge replacement, intersection/sidewalk/bicycle lane improvements.
5. **Cybersecurity Buildout:** Pursue funding to build a comprehensive layered cyber defense, with monitoring tools for firewall, cloud access security broker, endpoints, servers and traffic. Additional investment needed to support a Security Operations Center (SOC) on 24/7 basis that orchestrates/coordinates multiple detection systems and supports in-depth technical training of staff.
6. **Emergency Services Fleet Management:** Pursue funding for a new ladder truck for Fire Station 7 and addition of three personnel for a period of two years. Addition of truck and staffing would help restore truck company services that were suspended during bankruptcy.

Questions and Comments on 2022 Legislative Advocacy Programs



Fiscal Update and Long-Range Financial Plan (L-RFP)

Jay Kapoor, Chief Financial Officer
Kimberly Trammel, Budget Officer

Fiscal & Forecasting Overview

RECESSIONS

- Pandemic recovery has been occurring much faster than originally projected
- Seven-year economic cycle is inconsistent with COVID pandemic experience

SALES TAX

- Revenues in FY2020-21 up dramatically (\$16.5M or 17%) compared to FY20
- Online purchases, pandemic recovery, Amazon fulfillment center adjustments are driving growth

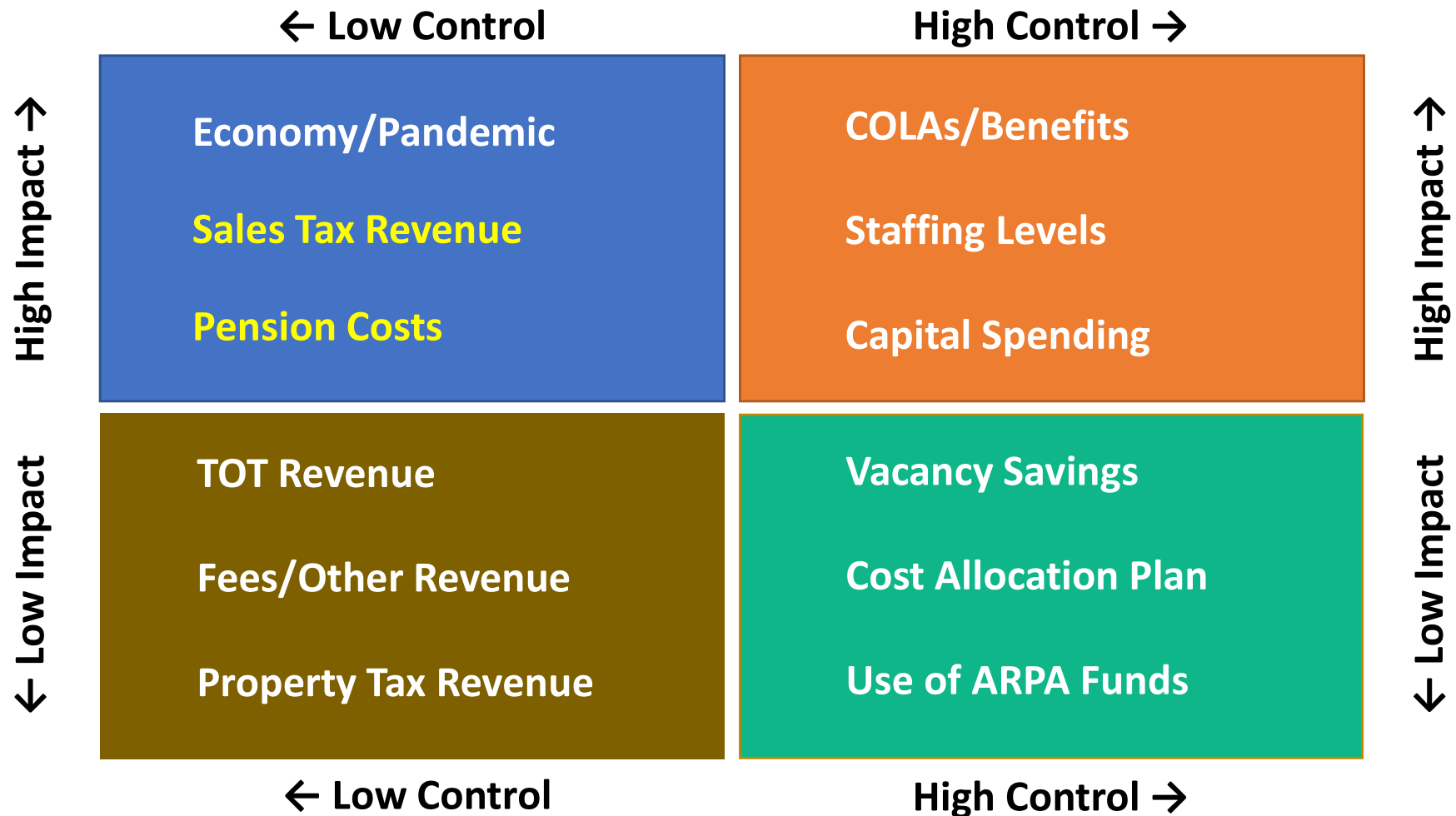
PENSIONS

- FY2020-21 return of 21.3% reduces unfunded liabilities from \$574M to \$431M (25% reduction)
- Pension costs are relatively stable starting FY2023-24
- Need plan for long-term use of pension trust

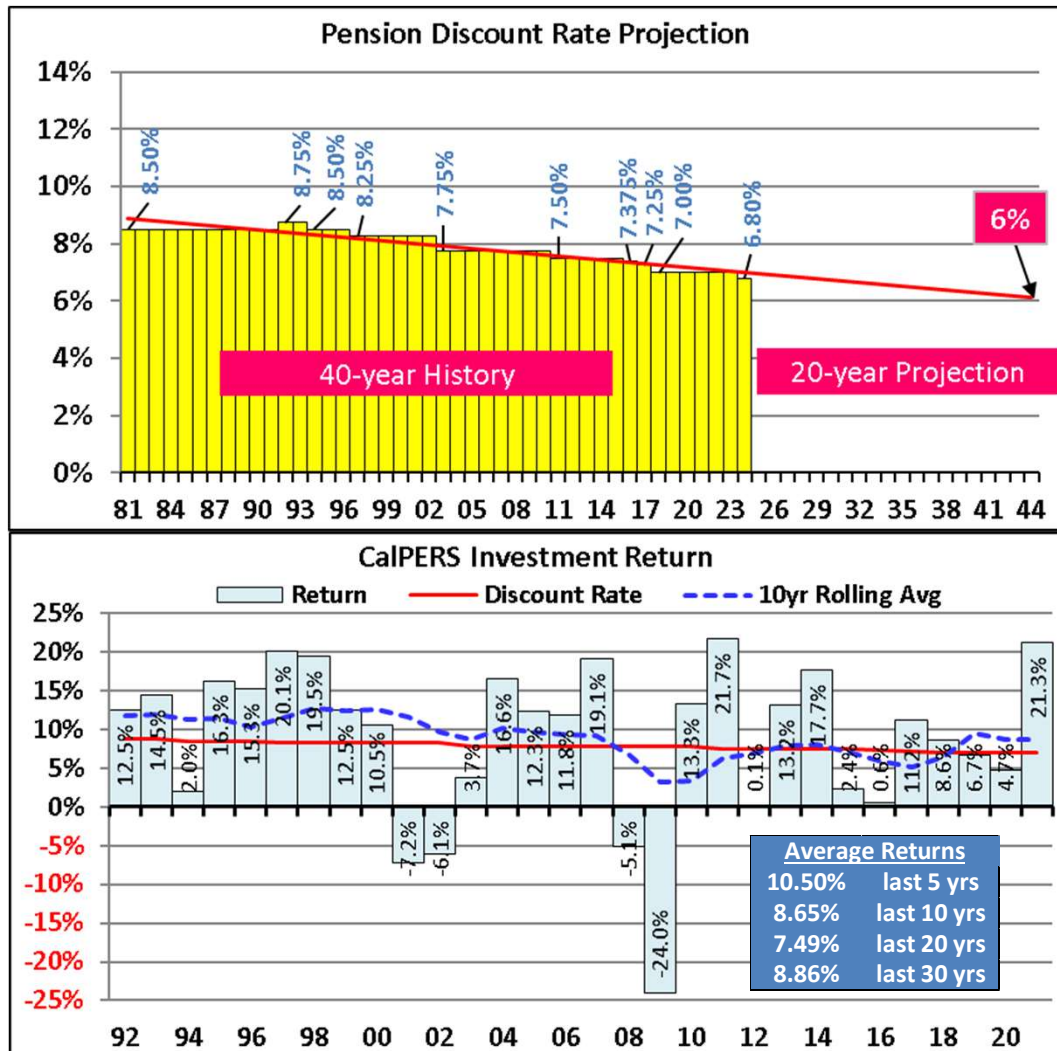
FISCAL CAPACITY

- Some fiscal capacity in coming years
- Can fund additional project or service needs
- Strategic growth

Major Areas of Forecast Volatility



Pension Returns & Discount Rate



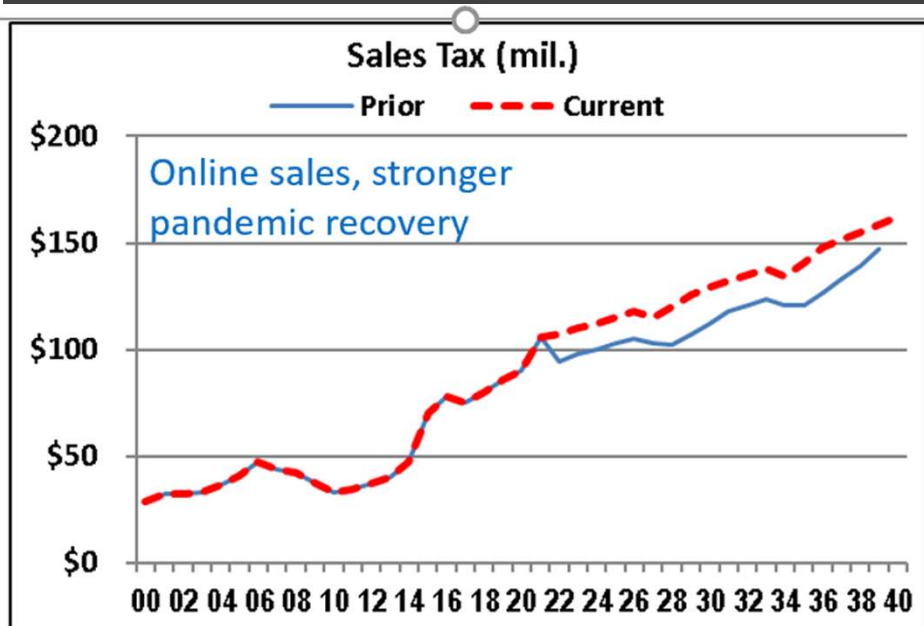
CalPERS approved 6.8% discount rate starting FY2023-24

- Continuing historical trend would hit 6% in 20 years
- Past trend consistent with lower returns
- Forecast assumes decline to 6% over 20 years

CalPERS projects 6.2% returns over next 20 years under its current portfolio

- FY2020-21 return was well over the historical average
- More investments in private equity and leveraging through borrowing required to achieve 6.8% target; means higher risk and volatility
- Forecast assumes 6.2% average return to be conservative

Sales Tax Forecast



- Higher risk of one retailer impacting City revenues
 - Top 10 businesses make up 33% of tax revenues
 - Business structure changes resulted in significant shifts from pools directly into local revenues
 - Initiatives to change tax structure
- There may be negative impacts on local revenues as life goes back to “normal”



HdL Statewide Trend Quarterly Outlook

% Change YoY	1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23
	-0.3%	-15.9%	0.0%	0.0%	11.1%	38.3%	18.2%	14.9%	10.0%	4.1%	3.8%	4.2%	3.4%	2.9%

Next Phase of Long-Range Financial Plan Update

1. Updates to model will continue with budget development
 - Employee costs
 - Inflation
 - Contracted expenses
 - New ongoing costs associated with grant purchases
 - Labor negotiations and employee retention
2. Ability to shore up deficiencies
 - Capital
 - Maintenance and repair
 - FTE growth need to maintain current service levels across a larger population
3. Strategic Investments

Fiscal Planning

- Continue long-term financial planning approach with a focus on a **strategic and balanced approach to growth**
- Maintain the City's ability to recruit and retain employees
- Plan for future CalPERS cost increases
- Play catch-up on infrastructure, deferred maintenance, and internal service funding needs
- Maximize use of one-time and ongoing federal and state funds
- Maintain reserves
- The City organization hasn't grown in over 10 years - We can't do everything that is needed
- Balancing act - prioritizing service demands within available resources
- Sustainable growth in the short and long-term so future cuts are not needed

Questions and Comments on the Fiscal Update and L-RFP



Government Performance and Accountability

Katie Regan, Director of the Office
of Performance and Data Analytics

Vision: Stockton will become the best city in America to live, raise a family, and grow a business.

FY 2021-22 OBJECTIVE:

‘What’ is Winning ...

Provide an exceptional level of customer service to the Stockton community through accountable, innovative, efficient, and effective management of City resources to achieve our vision for Stockton.

COUNCIL PRIORITY GOALS (Tier 1 & 2):

- 1a. Focus on COVID response and recovery
- 1b. Develop solutions to address homelessness, including increasing the affordable housing supply
2. Focus on crime reduction in focus areas
3. Prioritize resource allocation to focus areas within Council Districts
4. Prioritize Economic Development

1. Develop business incentives and tools for underserved neighborhoods
2. Work with education partners to improve quality of life, increase literacy, and develop the workforce
3. Engage private employers and the business community in workforce development and job placement (including people with criminal records) and develop an employment pipeline for Stockton residents to Stockton employers

STRATEGIES: (Captain)

‘How’ we will Win ...

1. Safer Streets (Interim Police Chief James Chraska)

- a) Reduce violent crime
- b) Increase community partnerships & engagement
- c) Increase data driven strategies & tactics
- d) Reduce property crime

2. Growing Economy (Carrie Wright/ Stephanie Ocasio)

- a) Grow jobs
- b) Increase economic development incentives
- c) Reduce the barriers to entry
- d) Increase small business development
- e) Foster and support entrepreneurship

3. Housing Opportunities for all (Stephanie Ocasio/Carrie Wright)

- a) Reduce the barriers to entry
- b) Optimize partnerships & linkages
- c) Increase investment in high impact affordable and market rate housing strategies
- d) Optimize performance-based distribution of available city funds, e.g. grants

4. Thriving and Healthy Neighborhoods (John Alita)

- a) Establish a City integrated team approach, e.g. cross-departmental team, to optimize clean and safe neighborhoods
- b) Increase placemaking and space activation
- c) Increase community engagement
- d) Positively impact overall community well-being

5. Fiscal Sustainability (Jay Kapoor)

- a) Continue learning from the past
- b) Mitigate risk
- c) Optimize resources through innovative business practices

FY 2021-22 PLANS:

- Build upon Ceasefire Strategy to reduce shootings and homicides
- Build out our community infrastructure with an emphasis on high-risk population through a focus on equity
- Emphasize multi-lateral and two-way communications to further community engagement, conversation, and trust building
- Build on Intelligence, Communication, and Planning (ICAP)
- Reactivate the Neighborhood Enhancement Program (NEP)

- Leverage our maritime and agricultural assets
- Leverage our logistics and multi-modal transport assets
- Discover and take advantage of right-of-way monetization opportunities
- Establish industry partnerships
- Optimize workforce development support
- Adopt and launch City of Stockton Strategic Economic Development Action Plan

- Provide ongoing support to City/County joint efforts on housing and homelessness
- Reinvent our distribution of state and federal funds to be more performance- and outcomes -based
- Enable access to housing opportunities through education and awareness
- Identify and remediate barriers
- Leverage data to mobilize service response

- Produce an annual citywide community cohesion project
- Leverage anticipated Smart Cities efforts to create technology and connectivity opportunities
- Emphasize community outreach through surveys, focus groups, and resident engagement.
- Increase access to programs, tools and resources for youth to enable career development
- Optimize community center utilization
- Develop sustainability strategy building on existing efforts

- Upgrade bond rating
- Continue commitment to L-RFP
- Initiate revenue maximization project
- Continue implementation of new ERP system
- Continuous pursuit of opportunities for greater efficiency
- Optimize City workforce retention, development, and recruitment.

FY 2021-22 METRICS:

- 1a) Reduce homicides and non-fatal injury shootings – 5% reduction
- 1a) Establish Crimes Against Persons (NIBRS) baseline
- 1b) Increase number of engagements and interventions (Y/N)
- 1c) Emphasize use of SPD’s ICAP and OVP’s life coaching and case management system (Y/N)
- 1d) Establish Crimes Against Property (NIBRS) baseline
- 1d) Establish Crimes Against Society (NIBRS) baseline

- 2a) Stabilize small businesses through COVID recovery efforts (Y/N)
- 2b) Develop economic development toolkit (Y/N)
- 2c) Reduce average duration for building permit project reviews, target – 25% reduction
- 2d) Establish meaningful linkages and partnerships with various small business partners (Y/N)
- 2e) Establish the City’s first Smart Cities initiative (Y/N)

- 3a) Increase residential permits, target – 10% increase
- 3b) Establish and enhance partnerships and linkages (Y/N)
- 3b) Establish baseline measurement through HMIS for the time between assessment for services and placement into a transitional or permanent housing program (Y/N)
- 3c) Transform data-rich environment to useful insights (Y/N)
- 3d) Establish performance-based distribution model for available city funds, e.g. grants (Y/N)

- 4a) Improve Stockton’s livability indicators, i.e. vacant properties, abandoned cars, graffiti, weed abatement, per capita code enforcement, and trash (Y/N)
- 4b) Enhance community cohesion through increased participation in City produced and sponsored events (Y/N)
- 4c) Increase community center utilization and library circulation (Y/N)
- 4d) Emphasize education, awareness, and investment to positively impact community well-being (Y/N)
- 4d) Establish sustainability portfolio (Y/N)

- 5a) Refresh long range financial plan (Y/N)
- 5a) Increase fiscal transparency (Y/N)
- 5b) Clean/unmodified audit opinions (Y/N)
- 5c) GFOA Certificate of Achievement for Excellence in Financial Reporting for FY21-22 CAFR (Y/N)
- 5c) GFOA Distinguished Budget Presentation Award (Y/N)
- 5c) Increase workforce retention and recruitment (Y/N)

Safer Streets

1a) Reduce Homicides

Target: 50 (5% reduction from FY2020-21: 53)
FY 2021-22 Measurement in Progress

23
Homicides



1a) Reduce Non-Fatal Injury Shootings

Target: 156 (5% reduction from FY2020-21: 164)
FY 2021-22 Measurement in Progress

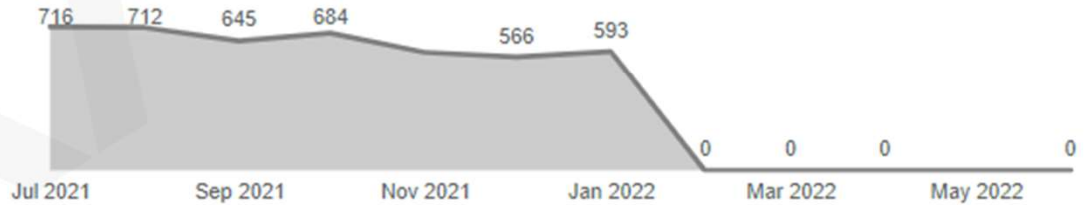
78
Non-Fatal Injury Shooting Incidents



1a) Crimes Against Persons

Baseline Measurement in Progress

4505
Total Crimes Against Persons



1b) Increase number of engagements and interventions

Target: Increase from FY2020-21: 268
FY 2021-22 Measurement in Progress

818
Engagements and Interventions



Safer Streets Cont.

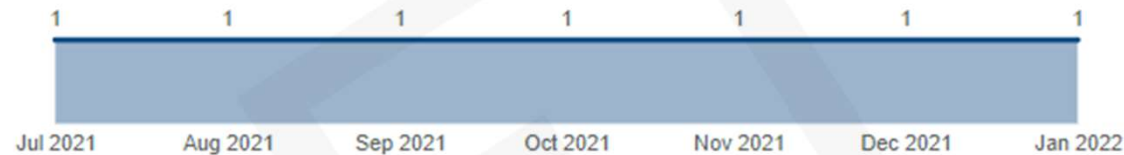
1c) Emphasize use of ICAP

Target: 12

FY 2021-22 Measurement in Progress

7

ICAP Meetings



1c) Implement OVP case management software

Target: "Yes" by the end of the fiscal year

FY 2021-22 Measurement in Progress

Y/N

Measure

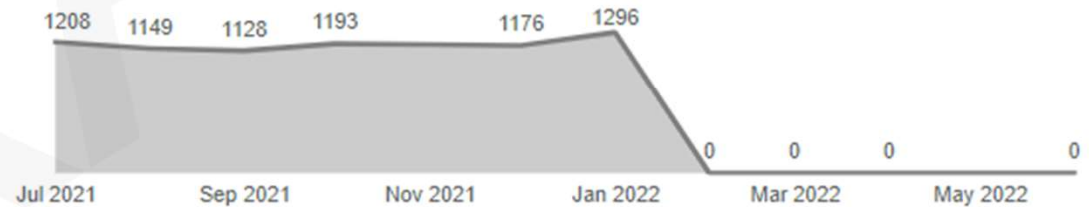
Progress to date: Case management software identified and procured. Kick-off meeting with software vendor scheduled.

1d) Crimes Against Property

Baseline Measurement in Progress

8,335

Total Crimes Against Property

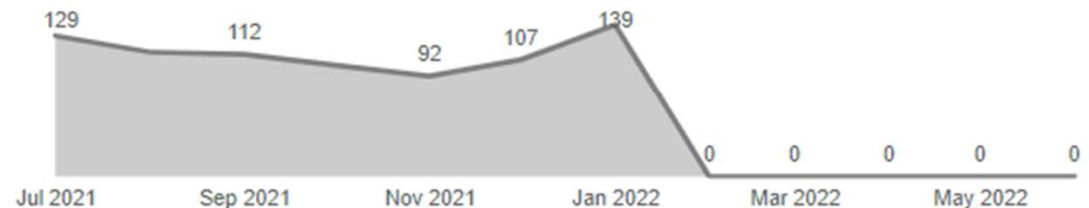


1d) Crimes Against Society

Baseline Measurement in Progress

795

Total Crimes Against Society



Growing Economy

2a) Stabilize small businesses through COVID recovery efforts

Target: "Yes" by the end of the fiscal year

FY 2021-22 Measurement in Progress

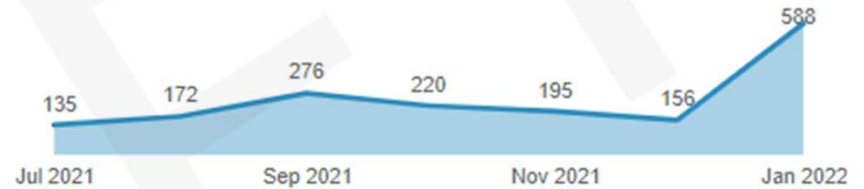
Number of new business licenses

Target: 3,258 (5% increase from FY 2020-21: 3,103)

FY 2021-22 Measurement in Progress

1,742

New Business Licenses



Small Business Relief Grants

Over 200 applicants awarded

\$843,000

Awarded

Entrepreneurship NOFA

188 applicants; 33 selected, awarded, and in agreement

\$435,000

Awarded

Shuttered Venue Operators Grant

City of Stockton application accepted for Bob Hope Theatre

\$359,141

Awarded

Stocked Full of Produce Grant

3 projects in agreement

\$25,373

Awarded

Growing Economy Cont.

2b) Develop economic development toolkit

Target: "Yes" by the end of the fiscal year

FY 2021-22 Measurement in Progress

Y/N

Measure

Progress to date: The development of an economic development toolkit was advanced through the creation of the City's Economic Development Strategic Action Plan (EDSAP). The toolkit will continue to be developed during the implementation of the EDSAP and through funding provided by the American Rescue Plan Act (ARPA).

2c) Reduce average duration for building permit project reviews

Target: 12.3 days (25% reduction from FY2020-21: 16.4)

FY 2021-22 Measurement in Progress

11.6

Days - Average
Cycle Duration

Progress to date: EDD continues to coordinate and participate in business visits throughout the City, establishing meaningful relationships with small business partners in a variety of industries. These relationships will continue to be fostered during ARPA implementation, with formal partnerships taking shape during Spring, Summer, and Fall 2022 across an array of initiatives.

2d) Establish meaningful linkages and partnerships with various small business partners

Target: "Yes" by the end of the fiscal year

FY 2021-22 Measurement in Progress

Y/N

Measure

Progress to date: Developing fiber master plan to be followed by identified construction. Implementing expansion of public wi-fi. In progress on design phase of digital camera replacement.

2e) Establish the City's first Smart Cities initiative

Target: "Yes" by the end of the fiscal year

FY 2021-22 Measurement in Progress

Yes

Housing Opportunities for All

3a) Increase Residential Housing Units

Target: 1043 (10% increase from FY 2020-21: 948)

FY 2021-22 Measurement in Progress

369

New Residential Housing Units



3b) Establish and Enhance Partnerships and Linkages

Target: "Yes" by the end of the fiscal year

FY 2021-22 Measurement in Progress

Y/N

Measure

Progress to date: Partnerships include new funding agreements, MOUs, or other formal agreements beyond those that ordinarily take place. Key partnerships in pursuit include but are not limited to Department of Housing and Urban Development (HUD), CA Department of Housing and Community Development (HCD), Economic Development Administration (EDA), etc.

3b) Establish Baseline through HMIS for Time Between Assessment and Placement

Target: "Yes" by the end of the fiscal year

FY 2021-22 Measurement in Progress

Y/N

Measure

Progress to date: Established data sharing agreement template with San Joaquin Continuum of Care for HMIS data. Submitted data request to the HMIS and Data Committee for review and approval.

3c) Transform Data-Rich Environment to Useful Insights

Target: "Yes" by the end of the fiscal year

FY 2021-22 Measurement in Progress

Y/N

Measure

Progress to date: Once the city has access to HMIS data, OPDA will develop a public dashboard on housing and homelessness.

3d) Establish Performance-Based Distribution Model for Available City Funds

Target: "Yes" by the end of the fiscal year

FY 2021-22 Measurement in Progress

Y/N

Measure

Progress to date: EDD continues to utilize the Neighborly software to launch grant opportunities and accept applications, disbursing funds based on qualitative and quantitative scoring criteria. In addition, monitoring and reporting language will continue to be included in contracts to assist with establishing the model and setting expectations with subrecipients.

Thriving & Healthy Neighborhoods

4a) Improve Stockton's livability indicators

Broken/Hanging Trees

Target: 90% Closed in 4 Days

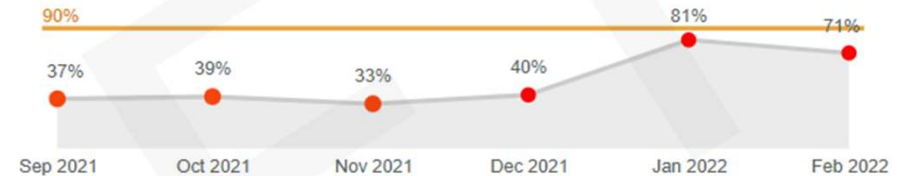
143 Closed Work Orders FY 21-22

44%

Work Orders Met Target
FY2021-22

13.3

Days - Average Work
Order Age



Graffiti

Target: 90% Closed in 5 Days

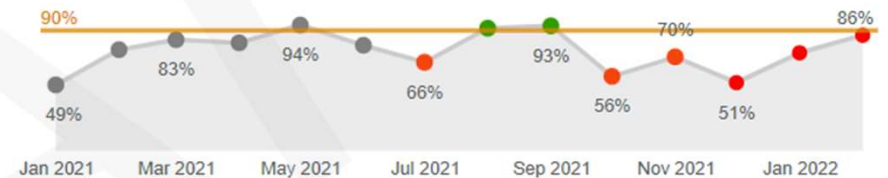
488 Closed Work Orders FY 21-22

73%

Work Orders Met Target
FY2021-22

3.9

Days - Average Work
Order Age



Potholes

Target: 90% Closed in 10 Days

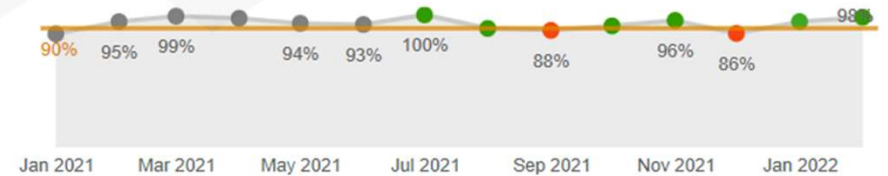
705 Closed Work Orders FY 21-22

92%

Work Orders Met Target
FY2021-22

3.4

Days - Average Work
Order Age



Street Lights

Target: 90% Closed in 12 Days

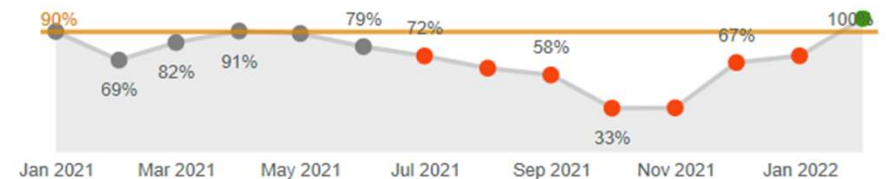
885 Closed Work Orders FY 21-22

58%

Work Orders Met Target
FY2021-22

12.5

Days - Average Work
Order Age



Trash

Target: 90% Closed in 6 Days

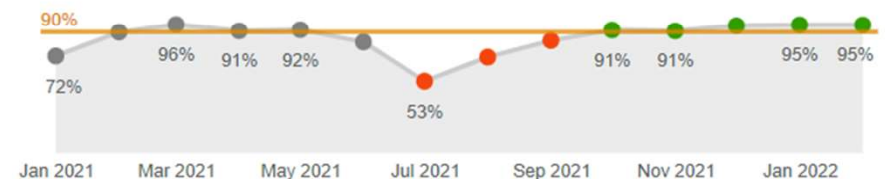
3324 Closed Work Orders FY 21-22

85%

Work Orders Met Target
FY2021-22

3.3

Days - Average Work
Order Age



Thriving & Healthy Neighborhoods Cont.

4a) Improve Stockton's livability indicators

Broken/Hanging Tree Work Orders Closed

143
Broken/Hanging Tree Work Orders Closed



Square Feet of Graffiti Removed

488 Closed Work Orders FY 21-22

139,800
Square Feet of Graffiti Removed



Potholes Filled

705 Closed Work Orders FY 21-22

7,580
Potholes Filled



Street Light Work Orders Closed

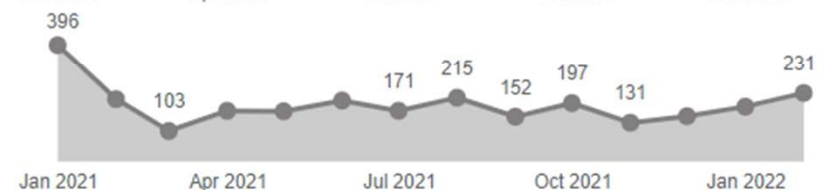
885
Street Light Work Orders Closed



Tons of Trash Picked Up

3324 Closed Work Orders FY 21-22

1,437
Tons of Trash Picked Up

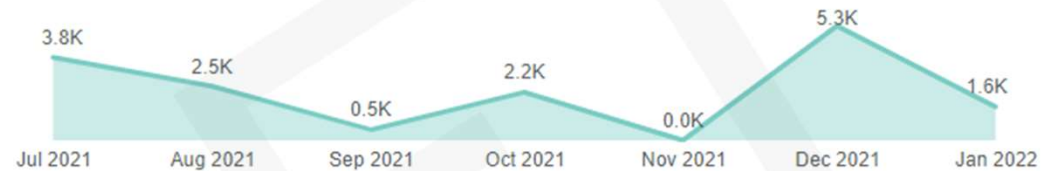


Thriving & Healthy Neighborhoods Cont.

4b) Increase participation in City produced and sponsored events

Target: Increase from FY2020-21: 2,099
FY 2021-22 Measurement in Progress

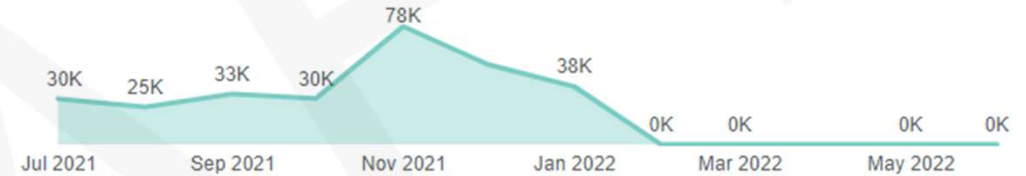
15,924
Participants



4c) Increase community center utilization

Target: Increase from FY2020-21: 41,077
FY 2021-22 Measurement in Progress

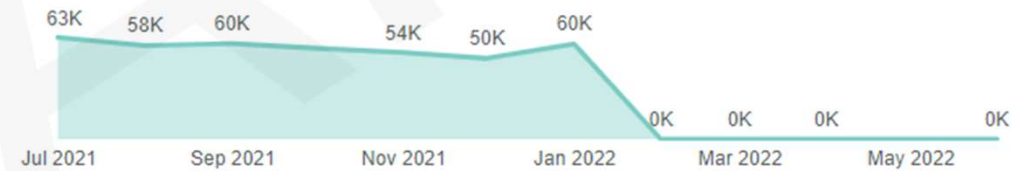
287,958
Visitors



4c) Increase library circulation

Target: Increase from FY2020-21: 88,072
FY 2021-22 Measurement in Progress

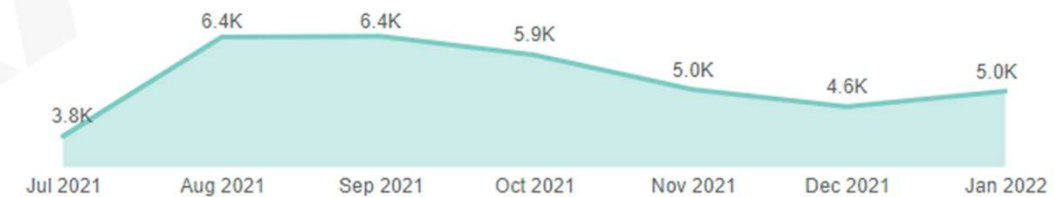
402,322
Materials Circulated



4d) Emphasize education, awareness, and investment to positively impact community well-being

Target: Increase from FY2020-21: 3,220
FY 2021-22 Measurement in Progress

36,989
Attendees at Educational & Civic Engagement Events



4d) Establish sustainability portfolio

Target: "Yes" by the end of the fiscal year
FY 2021-22 Measurement in Progress

Yes

Progress to date:

Fiscal Sustainability

5a) Refresh Long Range Financial Plan

Target: "Yes" by the end of the fiscal year

FY 2021-22 Measurement in Progress

Yes

Progress to date: Updates incorporating the new chart of accounts are complete in addition to annual updates for CalPERS valuation reports and revenue projections.

5a) Increase Fiscal Transparency

Target: "Yes" by the end of the fiscal year

FY 2021-22 Measurement in Progress

Y/N

Measure

Progress to date: Open Finance site has been developed and is scheduled for required internal review March 2022 to be followed by publication to the public.

5b) Clean/Unmodified Audit Opinions

Target: "Yes" by the end of the fiscal year

FY 2021-22 Measurement in Progress

Y/N

Measure

Progress to date: Annual Comprehensive Financial audit will be presented to the Audit Committee mid-March.

5c) GFOA Certificate of Achievement for Excellence in Financial Reporting for FY21-22 ACFR

Target: "Yes" by the end of the 2022-23 fiscal year

FY 2021-22 Measurement in Progress

Y/N

Measure

Progress to date: This award will be pursued upon the completion of the first Annual Comprehensive Financial Report (ACFR) developed for the first full fiscal year in the City's new ERP system.

5c) GFOA Distinguished Budget Presentation Award

Target: "Yes" by the end of the fiscal year

FY 2021-22 Measurement in Progress

Y/N

Measure

Progress to date: Budget award application was submitted in October 2021. Notification of the award is usually received in March but may be delayed this year.

5c) Increase workforce retention and recruitment

Target: "Yes" by the end of the fiscal year

FY 2021-22 Measurement in Progress

Y/N

Measure

Progress to date: In progress on establishing baseline measures for retention rate and recruitment durations across departments, classifications, etc.

Questions and Comments on Government Performance and Accountability



Review Existing Strategic Goals & Accomplishments

Harry Black, City Manager

Katie Regan, Director of the Office
of Performance and Data Analytics

2021-22 TIER 1 GOALS



1a.

Focus on COVID response and recovery

1b.

Develop solutions to address homelessness, including increasing the affordable housing supply

2.

Focus on crime reduction in focus areas

3.

Prioritize resource allocation to focus areas within Council Districts

4.

Prioritize Economic Development

2021-22 TIER 1 GOALS



1a. Focus on COVID response and recovery



22,000+

COVID-19 vaccinations
administered¹



4,222

COVID-19 tests provided
between City employees
and community members²



\$40M

Emergency Rental
Assistance³



40,000+

Meals/bags of
food distribute⁴



\$7M+

ESG-CV funds allocated to
support services for sheltered
and unsheltered homeless⁵



300,000+

People reached through
Library and Recreation
virtual programming⁶

2021-22 TIER 1 GOALS



1a. Focus on COVID response and recovery



\$843,000

Small Business
Relief Grants awarded
to 200+ applicants⁷



\$359,141.85

In Shuttered Venue
Operators Grant received for
Bob Hope Theater⁸



\$1.6M+

Applied for to cover
residential and commercial
past due water bills⁹



EAP

Pursuing expansion of
Employee Assistance Program
to include greater variety of
mental health care¹⁰



754

Youth attended
Distance Learning
Camp¹¹

2021-22 TIER 1 GOALS



Develop solutions to address homelessness,
1b. including increasing the affordable housing
supply



\$40M

Emergency Rental
Assistance³



\$8M+

Affordable Housing NOFA
with 9 approved
applications¹²



\$760,000

CDBG funding toward
shelter improvements
and support services¹³



838

New housing units, including
86 very-low-income units,
102 low-income units, and
6 moderate-income units



\$7M+

ESG-CV funds allocated
to support services for
sheltered and
unsheltered homeless⁵



\$270,000+

ESG funds allocated to
support services for
homelessness
prevention¹⁴

2021-22 TIER 1 GOALS



Develop solutions to address homelessness,
1b. including increasing the affordable housing
supply



29% Reduction

Average building permit plan
check duration (11.6 working
days down from 16.4)



\$2M+ Fees Waived

Multi-Family Residential¹⁵



\$10M+ Fees Waived

Single-Family
Residential¹⁵



Housing Element

RFP completed



Housing Action Plan

RFP completed



1,034

HOT Team
contacts made¹⁶

LUNCH
BREAK



2021-22 TIER 1 GOALS



2. Focus on crime reduction in focus areas



8% Decrease
Violent Crime¹⁷



12% Decrease
Property
Crime¹⁸



245K+
911 Calls¹⁹



8,000+
Fire
inspections²⁰



150+
Business Watch,
Neighborhood Watch,
and Community
Meetings²¹



Youth Engagement
Launched youth
focused virtual and
volunteer events²²



30,000+
Hours of internal
PD & Fire
training²³



2,400+ Tons
Trash removed



1M+ Square Feet
Graffiti removed

2021-22 TIER 1 GOALS



3. Prioritize resource allocation to focus areas within Council Districts



555

Trees trimmed
at Weber Point



435 Cubic Yards

Playground fall
surfacing
replenished²⁴



200+

Volunteers coordinated
for park improvement
projects²⁵



100+

Sport courts
resurfaced²⁶



30

Heritage oaks
planted



11

Parks with repaired
playground structures²⁷



7

High visibility
crosswalks installed



1

Cricket Pitch
installed

2021-22 TIER 1 GOALS



3. Prioritize resource allocation to focus areas within Council Districts



3,100 Feet
Striped edge line
lanes installed



2,700+
Signs installed



1000+
Sidewalk tripping
hazards addressed



700+
Traffic signal work
orders closed



180
Locations with
replaced sidewalk



60+
Speed cushions,
humps, tables installed



57
ADA curb ramps
installed



2
Remodeled park
restrooms²⁸

2021-22 TIER 1 GOALS



3. Prioritize resource allocation to focus areas within Council Districts



1M+ Square Feet
Graffiti removed



611,000 Square Yards
Roadway cracks sealed



10,768
Potholes filled



2,400+ Tons
Trash removed



2800+
Tires removed
from the street



2000+
Mattresses
removed from
the street



800+
TVs removed
from the street



761
Dead or hazardous
trees removed

2021-22 TIER 1 GOALS



4. Prioritize Economic Development



\$843,000

Small Business
Relief Grants awarded
to 200+ applicants⁷



\$359,141.85

In Shuttered Venue
Operators Grant received for
Bob Hope Theater⁸



180

Attendees at
Downtown Investor
Summit



57

Economic Review
Committee Meetings



47

Meet and greets



17

Events for Small
Business Week²⁹



2

Virtual broker
mixers

2021-22 TIER 1 GOALS



4. Prioritize Economic Development



\$15,000

Approved in Urban
Farmers and Cottage
Food Grant applications³⁰



Emergency Food Bank
Agreement finalized for Mobile
Farmers Market Capacity
Enhancement Program³¹



Artists and Arts
Nonprofit Grant
Program launched³²



Neighborly
Online grant
management software
implemented



EDSAP
Economic Development
Strategic Action Plan
approved

2021-22 TIER 1 GOALS



4. Prioritize Economic Development



Commercial Façade Improvement Program

1 active project and 6 candidates³³



\$94,000+

Active in project funding under the Downtown Financial Incentive Program³⁴



\$638M

2021 Total permit valuation (up 16%)



6,000+

Over-the-Counter permits issued³⁵



2,000+

Vendors registered & validated through online vendor portal



3,000+

New business licenses



15,000+

Renewed business licenses

2021-22 TIER 2 GOALS



1.

Develop business incentives and tools for underserved neighborhoods

2.

Work with education partners to improve quality of life, increase literacy, and develop the workforce

3.

Engage private employers and the business community in workforce development and job placement (including people with criminal records) and develop an employment pipeline for Stockton residents to Stockton employers

2021-22 TIER 2 GOALS



1. Develop business incentives and tools for underserved neighborhoods



Commercial Façade Improvement Program

1 active project and 6 candidates³³



\$94,000+

Active in project funding under the Downtown Financial Incentive Program³⁴



Neighborly

Online grant management software implemented



EDSAP

Economic Development Strategic Action Plan approved

2021-22 TIER 2 GOALS



2. Work with education partners to improve quality of life, increase literacy, and develop the workforce



\$4.3M+

CaliforniansForAll grant awarded for youth workforce development³⁶



\$2.5M

Allocated to Climate Careers in water and energy³⁷



\$400,000

Allocated to Edible Education at Home through Edible Schoolyard Project³⁸



\$500,000+

Allocated to workforce development through Rising Sun Center for Opportunities and other partners³⁹

2021-22 TIER 2 GOALS



2. Work with education partners to improve quality of life, increase literacy, and develop the workforce



6,451

Baseball & softball participants⁴⁰



18,894

Tennis participants⁴¹



15,894

Swimmers in the City's 4 pools⁴²



~9000

Youth participated in sports programs/day camps⁴³



264,345

Items checked out from Stockton-San Joaquin libraries



120,679

Library visitors



164,072

Library digital downloads



\$4.3M+

Californians for All grant awarded for youth workforce development³⁶

2021-22 TIER 2 GOALS



2. Work with education partners to improve quality of life, increase literacy, and develop the workforce



\$760,000

CDBG funding toward shelter improvements and support services¹³



300,000+

People reached through Library and Recreation virtual programming⁶



40,000+

Meals/bags of food distributed⁴



1,700

Attendees at 4 outdoor movies



130

Attendees at 2 Concerts in the Park⁴⁴



4,000

Attendees at Annual Tree Lighting



3,647

New library cards issued

2021-22 TIER 2 GOALS



3.

Engage private employers and the business community in workforce development and job placement (including people with criminal records) and develop an employment pipeline for Stockton residents to Stockton employers



\$4.3M+

CaliforniansForAll grant awarded for youth workforce development³⁶



\$2.5M

Allocated to Climate Careers in water and energy³⁷



\$400,000

Allocated to Edible Education at Home through Edible Schoolyard Project³⁸



\$500,000+

Allocated to workforce development through Rising Sun Center for Opportunities and other partners³⁹

General Discussion: A Quick Look Back A Quick Look Forward

Harry Black, City Manager

Vision: Stockton will become the best city in America to live, raise a family, and grow a business.

FY 2021-22 OBJECTIVE:**‘What’ is Winning ...**

Provide an exceptional level of customer service to the Stockton community through accountable, innovative, efficient, and effective management of City resources to achieve our vision for Stockton.

FY 2021 – 2022**COUNCIL PRIORITY GOALS (Tier 1 & 2):**

- 1a. Focus on COVID response and recovery**
- 1b. Develop solutions to address homelessness, including increasing the affordable housing supply**
- 2. Focus on crime reduction in focus areas**
- 3. Prioritize resource allocation to focus areas within Council Districts**
- 4. Prioritize Economic Development**

- 1. Develop business incentives and tools for underserved neighborhoods**
- 2. Work with education partners to improve quality of life, increase literacy, and develop the workforce**
- 3. Engage private employers and the business community in workforce development and job placement (including people with criminal records) and develop an employment pipeline for Stockton residents to Stockton employers**

FY 2022 – 2023**PROPOSED COUNCIL PRIORITY GOALS (Tier 1 & 2):**

- 1a. Focus on COVID response and recovery**
- 1b. Develop solutions to address homelessness, including increasing the affordable housing supply**
- 2. Focus on crime reduction in focus areas**
- 3. Prioritize resource allocation to focus areas within Council Districts**
- 4. Prioritize Economic Development**

- 1. Develop business incentives and tools for underserved neighborhoods**
- 2. Work with education partners to improve quality of life, increase literacy, develop the workforce, and expand youth programming**
- 3. Engage private employers and the business community in workforce development and job placement (including people with criminal records) and develop an employment pipeline for Stockton residents to Stockton employers**

Supporting Documents

Workshop Objectives, as identified by Council

Understand the City's financial outlook.

Continue to develop collaborative working relationships with fellow Council members and staff.

Create an actionable plan.

Obtain Council consensus on priorities for the next year and understanding how implementation will be reported by staff.

Develop 2-3 measurable Tier 1 Goals: Critical items needing top priority from Charter Officers and staff.

Develop 3-5 measurable Tier 2 Goals.

Prior Year Key Achievements, as Identified by Members of Council

Administration

- CARES & ARPA plan development and implementation
- Successful grant awards from Caltrans and other State agencies
- Installation of new playground equipment at various parks
- Improved partnerships with Community Based Organizations

Public Safety

- Decreased homicide rate
- Successful implementation of the Clean City Initiative

COVID-19 Response

- Successful Rental Assistance Programs for tenants & landlords
- Small Business Relief Programs
- Outdoor Dining Support
- Distribution of Personal Protective Equipment to the Community
- Continued to pursue funding related to COVID relief & recovery efforts

Placeholder

Key Challenges Facing the City, as Identified by Members of Council

Administration

- Need for better communication of successes with the public
- Dwindling staff, especially in public safety
- Dependence of other agencies to complete work (Caltrans, Stockton Shelter, Department of Boating, etc.)
- Employee morale

Public Safety

- Crime, in general
- Gun Violence
- Domestic Violence

Quality of Life

- Lack of programs for teenagers/youth
- Negative opinion of Stockton (racism, inequality, etc.)
- Improvements to roads, trees, parks, speeding/traffic

Housing & Homelessness

- Increasing cost for single family residences
- Increasing rents
- Homelessness, in general

2022 Top priorities for the City, as Identified by Members of Council

Administration

- Negotiations (Labor)
- Focus on Economic Development
- Spend CARES and ARPA funds
- Compete for Federal Infrastructure Funds

Public Safety

- Decrease Homicide Rate
- Reduce crime, generally

Quality of Life

- Build programs for teenagers/youth
- Change the negative opinion/perception of Stockton (racism, inequality, etc.)
- Continue the Clean City Initiative

Housing & Homelessness

- Continue to address homelessness
- Increase market rate and affordable housing stock
- Continue to support Homekey projects
- Continue efforts related to Safe Camping & Parking

2021-22 KR0 Goals End Notes

Reference	Detail
¹ COVID-19 Vaccinations	<p>2021 City Flu Shot Clinics</p> <ul style="list-style-type: none"> • September 29, 2021: 98 flu shots, 11 COVID-19 vaccines • November 24, 2021: 27 flu shots, 34 booster shots, 13 booster/flu shots <p>Stribley Community Center vaccination events open to the public (173 days open in 2021)</p> <p>CC1 22,413 total vaccinations (1st dose, 2nd dose, boosters) administered:</p> <ul style="list-style-type: none"> • 8,926 Moderna • 13,301 Pfizer • 186 J&J
² COVID-19 Tests	<p>Curative Kiosk set up and testing began January 10, 2022</p> <p>CC2</p>
³ Emergency Rental Assistance	<p>3917 households have received funding</p> <p>More than \$35 million has been disbursed on behalf of eligible households</p>
⁴ Meals/food distributed KR4	<ul style="list-style-type: none"> • 11,000+ meals distributed with food program partners • 16,740 congregate meals distributed to seniors • 1,485 bags of fruits and vegetables distributed in Mobile Farmers Market program • 10,906 Food for You boxes of shelf stable food distributed • 2,001 supper meals provided to youth <p>CC3</p>

Slide 68

- KR0** [@Courtney] any thoughts on the outline for formatting the detailed data? I'd love to incorporate any changes you think would be helpful before I start assigning open items to dept. points of contact 😊
Katie Regan, 2022-03-09T00:32:31.334
- CC0 0** Sorry - 2 birds, I started responding to red already! Haha. I like the format, but think that as an end user, I would get annoyed jumping in between pages to match up the graphic with the note?
Courtney Christy, 2022-03-09T01:28:57.675
- KR0 1** Too exciting to see red text! Is there another format you have in mind that would be easier for an end user?
Katie Regan, 2022-03-09T15:09:02.214
- CC1** Is there a reason we aren't also reporting vaccines that were distributed at the Stribley clinic? That location was administering 100+/- per day early on employees and public though
Courtney Christy, 2022-03-09T00:56:51.005
- KR1 0** We can include any/all data. I just don't have it yet 😊 is there a certain dept that has that info? HR provided the vaccine info on this slide.
Katie Regan, 2022-03-09T15:10:08.906
- CC1 1** Fire handled the clinic. Shannon would probably be able to get you that info
Courtney Christy, 2022-03-09T20:50:37.717
- KR1 2** [@Shannon Lewis] good morning! can you weigh in or point me to any data related to vaccines distributed by the city?
Katie Regan, 2022-03-10T16:38:28.388
- KR1 3** [@Shannon Lewis] happy friday! following up to see if you have vaccine distribution numbers
Katie Regan, 2022-03-18T21:55:20.332
- CC2** [@Alex Bailey] ERAP Data?
Courtney Christy, 2022-03-09T00:57:17.661
- AB2 0** See response under #3
Alex Bailey, 2022-03-09T23:41:03.241
- KR2 1** [@Carrie Wright] [@Lana Lozano] the accomplishment stats reference \$40M+ can you help clarify which number is accurate?
Katie Regan, 2022-03-10T16:56:22.130
- AB2 2** [@Katie Regan] Per Jordan, "This stat is specific to the financial assistance available to households, and doesn't take into account the admin funds (which would make it closer to the \$40M identified)"
Alex Bailey, 2022-03-10T17:01:53.420
- KR2 3** awesome! thank you 😊
Katie Regan, 2022-03-10T18:08:14.043
- CC3** [@Alex Bailey] Do you have the list of EDD contract awards based on funding source?
Courtney Christy, 2022-03-09T00:58:40.443

Slide 68 (Continued)

KR4

[@Carrie Wright] [@Lana Lozano] good morning! We're in the process of building out the detail behind the 2021 Accomplishments and 2021 Workload Stats discussed at the 2/28 Council goal setting session. Please provide additional detail for the items that relate to EDD/where there is red text. Thank you!

Katie Regan, 2022-03-10T16:42:37.804

CW4 0

Lana - ty has this

Carrie Wright, 2022-03-10T16:51:03.056

2021-22 Goals End Notes

Reference	Detail
⁵ ESG-CV funds	<ul style="list-style-type: none"> • Downtown Stockton Alliance (\$110,000) – Portable Bathroom & Shower Unit • Stockton Shelter for the Homeless (\$200,000) – COVID-19 Assistance • St. Mary's Dining Room (\$325,000) • Community Medical Centers (\$255,159) – St. Mary's Dining Room Clinic • Uplift All Foundation (\$141,050) – Loads of Hope: Mobile Laundromat • Central Valley Low Income Housing Corp. (\$487,303) – ESG-CV HP-RP • A Tavola Together Foundation (\$250,000) – Feed the needy • Mims Corner (\$70,350) – Mims Meal in a box & Homeless Tent and Food Outreach • Up Lift All Foundation (\$205,000) – Loads of Hope: Mobile Laundromat II; purchase of van and mobile van equipment • Mary Magdalene Community Services (\$195,000) – Case management services to offer Rapid Rehousing support through motel/hotel vouchers • San Joaquin Fair Housing Foundation, Inc. (\$166,325) – Fair housing educational services for tenants and landlords • Gospel Center Rescue Mission, Inc. (\$215,570) – Replace interior paint of existing building, replace flooring and roof, and other minor repairs for Recuperative Care program • Haven of Peace (\$26,000) – Provide Care Unit rooms and allow clients to have a safe and isolated place to recover from COVID-19 and other illnesses. • Transition U (\$140,000) – Provide case management, employment services for homeless veterans • Gospel Center Rescue Mission, Inc. (\$170,000) – Provide home healthcare services to patients, lodging, case management services, and patient referrals for Recuperative Care program • United Way of San Joaquin County (\$1,500,000) – Children's Home of Stockton/Transitional Youth HSg. • United Way of San Joaquin County (\$105,000) – Children's Home of Stockton/Transitional Youth Program Management Expenses

2021-22 Goals End Notes

Reference	Detail
⁶ People reached through CSD virtual programming	Reached and engaged 322,379 community residents through Library and Recreation virtual programming on social media platforms
⁷ Small Business Relief Grants	281 Grants Awarded for a total of \$843,000 to the businesses listed below

KR1

209 Mobile Car Wash & Detailing	American Waffle Diner	Blackbird Boutique	CAVOUR CLUB
a care auto repair	ANH Auto Body& Paint	Blush Bar	Cell center
a list nail bar & boutique	Annette Nicholson DBA GaGa's Ho CCO family Daycare	Bridge and Delta Publishing	Chef James
A.S.A.S Foods	Annie's Beauty Salon	Budget Inn Stockton	Cherry Tree Group
A-1 Smog	Apex Martial Arts	Budget Print Center	Chiminikes Child Care Center
ABC Daycare	Apna bazaar	Calidad Services, Inc	City Wide Tow
Absolute Nails LLC	Aqua Steam	Camhue Huynh	CMYK Inc.
Advanced Automotive	Asia Mart	Candy's Daycare	Computer Pros
Adwear	A-Tec Office Solutions	Carey-Paz Foods, LLC	Contractor's Equipment Service
Albertos Mexican Food	Atwenty3	Carmen's day care	CPR Cert Pros LLC
Alex Floral	AVE on the mile	Carol's Hair Fashion	Creatico
All Nation Barber Shop	B & W BBQ	CARSEN SERVICES	Daniel Non-emergency
All Seasons Yard Maintenance	B.Cox Notary Service	Casa Flores	David Auto Repair
All Star Nails and Spa	Bayon Restaurant	CASA FLORES INC.	Deborah Tatum
All Weather Roofing Co Inc	BC Lath & Plastering	casa flores mexican restaurant	Deep Roots Full Service Salon
ALTAMONT HEALTHCARE	BellaVista	Cast Iron Cheese LLC	Deliberation Room, Inc
amazing nails by T	Bill's Music Sales	Cavallino Coachworks	Delroy's Deli

Slide 70

- CC0** [@Katie Regan] See CARES report, Community & Economic Support, Attachment 2-A - shows a listing of almost 600 businesses awarded through CARES. EDD would have to provide any non-CARES awards
Courtney Christy, 2022-03-09T01:00:53.492
- KR1** [@Carrie Wright] [@Lana Lozano]
Katie Regan, 2022-03-10T16:43:19.598
- CW1 0** Nicole should have this info
Carrie Wright, 2022-03-10T16:51:38.385
- KR1 1** [@Nicole Snyder]
Katie Regan, 2022-03-14T22:56:33.032
- JV1 2** [@Katie Regan] 150 grants were awarded. See Attachment SBRG Businesses Funded Totals, Tab "Rnd 4- VS 2021"
Jamie Vilinskas, 2022-03-16T17:19:25.538
- KR1 3** [@Jamie] I unfortunately cannot open the link provided.
Katie Regan, 2022-03-16T17:30:57.364

7 Small Business Relief Grants	281 Grants Awarded for a total of \$843,000
--------------------------------	---

Delta Center for Transformation	Gameroom Envy	Island Gourmet Restaurant & Mkt	Lenzi Leonard
Delta Home Repair	Genova Bakery	J And J Mobile Auto Glass	Lety salon
Deluxe Nails	Ghinggis Khan Mongolian BBQ	j m k transportation inc	Lil Sprout Daycare
Dila Nails & Spa	Gian's Deli	J S Bookkeeping	Lollicup Tea Zone
Dina Khong	GIGI Daycare	Jackie's Nails	Lonna and Linas Comfort Care RCFE
Divine Style Hair Cuts Salon	GK Mongolian BBQ-West Lane	Jagat Kooner, Attorney	Los Hermanos Meat Market
Dilahs Cakery LLC	Glow by Karla	Jc Sewer & Drain	Low Rates Auto Glass
Downtown Optometry	Golden Janitorial	Jernee Daycare	Lucky Hair Salon
Dream Ice Cream Parlor	Goodstock Productions	JT Family Barber/Full Service	Lux Salon - Cynthia Reyes
East main cleaning center	GRAMSXDIMES LLC	JuJu's OnStage Dance Studio	Mac Pho
Ecofriendly Precision	Greens Nutrition	Kanika's Salon & Barber	Maharaja Indian Cuisine
Edge Nutrition and Wellness	Growing Loving Tots Daycare	KEA'S BEAUTY SALON	Makeup In Motion
Empresso Coffeehouse	Hair Discovery- Obregon, Glafira	Keiths's Trophy Supply inc	Mamas Pho and Sandwiches
Excellence In Printing, Inc 2021	Hair Expression	Kendawls	Mani pedi
Eyebrow Shaping Masters	HAMAMOTO'S BODY SHOP	Khodyna Salon	Maria Cantu Daycare
Fabian's Collision Center Inc	HAMMER HEAD PROTECTION.COM	Kim Y Salon & Barber	Mariela's Childcare
Faith in Action Community Education Services	Hannah nails inc	KJ Quality Transportation	Masa
FANTASY NAILS	Happy Bears Childcare	Knot just hair by katie	Metro Protection Services
Fat City Brew & BBQ	HEAVY CROWN MEDIA, LLC	KT SCREEN PRINTING	Midtown Creperie
five tool selling	Helen's Beauty Salon	KUMAR FIELD SERVICES	Miesha Branagh
Flaherty's Kenpo Karate	help n hands & service llc	L K MINI MART	Mike's Towing Service,Inc.
Fresh 2 Go Bar Grill & Lounge	Her Is She clothing	La Palma	Minh Tran
FRESHER NAILS AND SPA	Huong Nguyen	La Stella	Mitapheap Restaurant
Frezco Beverages USA	Idesign	LBM LOGISTICS INC	mobile zone
Future Home Inspections - FHI Sales & Supply	Infinitas Enterprise Corp	LeakyLee BeariBear DayCare	Molly's Salon

7 Small Business Relief Grants	281 Grants Awarded for a total of \$843,000
--------------------------------	---

More 4 Less	Power 45 Fitness LLC	Stockton Supplies	The Nutrition Spot
Mr. Sibbs	Price Rite Restaurant Equipment	Stocktown Nutrition	The Spot Smith Auto Care
Museum Graphics	Prieto professional	Strategic Management	Things Things& More things
MVP Cleaning Service	Quality Cuts	Stronger Fitness	Thrifty Wash
MY5ANGELSLOVING DAYCARE	racquel day care	STUDIO ONE, WORLD ADV	Tibon's Goju Ryu Fighting Arts
My's Barber Shop	Rice With Water Designs	Styles by kathryn	Tierra Luna Engineering
N9NE	RINA'S SALON	Success Ink	Tiffany Negrete
Nagomi Healing	RJ Concrete and General Contractor	Suga Rushd	Tiphani's Tidy Touch
Nail lounge	Royal Furniture II	Sugar Mediterranean Bistro	Tips and Toes
Natural Do	Saigon On The Miracle Mile	Sun Wong Kee Inc.	Top Hair & Beauty Salon
New Cash Flow Solutions	Salon Concepts	Sunshine Bilingual Montessori Preschool LLC	Tower Bridge Auto
Ninas Daycare	Salon Le V	Superfish Poke & Tea LLC	TRAN SONNY
NOR CAL	Sand Dollar Organic Day Spa	SUSI'S PLAYHOUSE CHILD CARE	True Classic Tattoo and Piercing
OCD Clean	SASSY NAILS	Sweetbot Cafe LLC	Uncle Johns Brand
Octavio's	Scissor Wizards	Sweetest Chef LLC	UNIQO SALON
Pacific Nail Salon & Spa	SDS Auto Repair	Tango Salon	Unique Events by Lina
Padilla Lawn Service	Selena Orihuela	Tatiana's Child Care	United Auto Repair
Parkwoods Cleaners	ShanMarie	Tender donuts	Universal Lath and Plaster Inc
Perfect Nails	Shear Elegance	Terra Coffee	Valerie Ramirez
Perfume City	Sherwood Nails LLC	Thai Me Up	VALOR Fight Sports, LLC
Perfume house	Shiny Hair and Nails Inc.	THANG's Chinese Food	Vanessa Fermin
Perrin's Motors	Shirley K Phoung	The Beauty Lounge	Vision Images
pipers fire protection	SiameseStreet Restaurant	The Black Rabbit	vivian beauty salon
Pitbull Truck Lines Inc	Slip Skate Shop	The Campus Downtown, Inc.	Whirlows Tossed and Grilled
Pizzago	Sophia salon	The Creamery Restaurant	XO LOUNGE
Pizzo, inc	Spice It Up!	The Downtowner	Y Mas BBQ Inc. DBA GK Mongolian BBQ Trinity
PlanetZX6	Stockton BC LLC	The Golden Rose Barbershop Co	yongzhao li water lily spa
Port city barbers	Stockton Hearing Aid Dispensing Center	The Hype Bar and Grill	Yosemite Meat Market & Deli
Port City Recording Studio			

2021-22 Goals End Notes

Reference	Detail
⁸ Shuttered Venues Operators Grant	On September 28, 2021, City Council accepted the initial Shuttered Venue Operators Grand (SVOG) award of \$239,427.90. City Staff applied for and received a supplemental award in the amount of \$119,713.95. The total SVOG award in the amount of \$359,141.85 will be used to assist with the funding of operational and maintenance costs to the Bob Hope Theatre, in response to the impact from the Covid-19 pandemic.
⁹ Past due water bills	Submitted application to the State Water Board Water and Wastewater Arrearage Payment Program to cover past due water bills from residential and commercial accounts accrued during the COVID-19 pandemic emergency totaling \$1,623,889.31
¹⁰ Employee Assistance Program	<ul style="list-style-type: none"> Added PSTI/PSTD Counseling vendor with Fire to augment current EAP Counseling services. New Benefits vendor, Alliant will seek EAP programs with a greater variety of mental health counseling services to address the rise in PTSD and COVID-19 related stress.
¹¹ Distance Learning Camp	<p>38 children of City of Stockton employees attended Distance Learning Camp</p> <ul style="list-style-type: none"> Distance Learning Camp was established to assist City Employees with children assigned to remote learning during Covid offered August 2020 – May 2021
¹² Affordable Housing NOFA	<p>Nine (9) Affordable Housing applications were approved by Council on June 22 for a recommended total of \$8.4M</p> <ul style="list-style-type: none"> Town Center Studios (\$700,000) – Rehabilitation 40 units Sierra Vista Apartments (\$793,286) – Preservation 74 units Sonora Square (\$456,714) – New Construction 37 units Liberty Square (\$600,000) – New Construction 31 units Shared Permanent Housing for Homeless (\$1M) – New Construction 30 units Grand View Village (\$2M) – New Construction 75 units The Hunter House (\$1.2M) – New Construction 120 units La Passeggiata (\$600,000) – New Construction 94 units Fontana Towers (\$1.04M) – New Construction 105 units

Slide 73

- KR0** Distance Learning Camp definition needed - is there a one sentence summary available indicating this was for city staff's children? start and end date when the camp ran? etc.
Katie Regan, 2022-03-08T17:51:22.527
- CC1** [@Katie Regan] I'm not sure what you mean by definition? Just what it is? Also, this number seems incorrect. We had 2 sites, which were capped at 25 "campers" per site. I don't think there was that much rotation in attendance?
Courtney Christy, 2022-03-09T01:08:55.623
- KR1 0** For all red text, I'll be reaching back out to the department that provided the original number for clarification/validation of the numbers
Katie Regan, 2022-03-09T15:11:24.506
- KR1 1** [@Jenni Fontanilla] good morning! We're in the process of building out the detail behind the 2021 Accomplishments and 2021 Workload Stats discussed at the 2/28 Council goal setting session. Please provide additional detail for the items that relate to CSD/where there is red text. Thank you
Katie Regan, 2022-03-10T16:45:43.587
- JF1 2** [@Katie Regan] I have the stats. None of the numbers align with the 754. Also, it was grouped by participants per day, per week. So, the same student may have attended all 5 days, but I believe they were counted individually for each day. The 'total' for all locations I get for the year is 1910 attendees. These counts are Aug 2020 - Mar 2021. I am sending you the spread sheet so you can confirm my numbers. I will update the definition.
Jenni Fontanilla, 2022-03-10T23:17:17.438
- JF1 3** [@Katie Regan] and [@Courtney Christy] I added a definition for DLC.
Jenni Fontanilla, 2022-03-10T23:20:16.846
- KR1 4** [@Jenni Fontanilla] Thanks for the definition! Unfortunately in the data provided, I do not know where the 1910 from the slide is coming from. do we have a count of total, unique individuals signed up and attended at least one day? double counting for the full session is misleading as a reader without more context.
Katie Regan, 2022-03-14T23:09:57.605
- JF1 5** [@Stephen Jiang] and [@Jon Wright] now that you are back from the conference can you assist [@Katie Regan] with the requested stats for the Distance Learning Camps. I provided Katie what I obtained from Ramon, but I think there is some clarification needed.
Jenni Fontanilla, 2022-03-14T23:20:01.224

2021-22 Goals End Notes

Reference	Detail
¹³ CDBG funds	<p>The following organizations received CDBG funding:</p> <ul style="list-style-type: none"> • The Emergency Food Bank (\$45,000) - Farm Fresh Produce Program • Second Harvest Food Bank of San Joaquin and Stanislaus Counties (\$30,000) - Food Assistance Program • San Joaquin County Aging and Community Services (\$15,000) - Meals on Wheels Program • Gospel Center Rescue Mission, Inc. (\$75,000) - Homeless Shelter Code & Remodel CCO Project • Tuleburg Press (\$30,000) - The Write Place Program • Women's Center-Youth & Family Services (WCYFS) (\$80,000) - WCYFS Gateway & Shelter Services Program • Bread of Life (\$30,000) - Bread of Life Food Pantry Program • The Child Abuse Prevention Council (\$70,000) - CASA Growth Plan Program • San Joaquin Fair Housing Foundation, Inc. (\$154,851) - San Joaquin Fair Housing Program • Community Center for the Blind and Visually Impaired (CCBVI) (\$12,660) - A Contact Center to Increase Availability and Improve Accessibility to Programs and Services for People Who Are Blind or Visually Impaired • Boys & Girls Clubs of Greater Sacramento FBO: Boys & Girls Club at Sierra Vista-Stockton (\$50,000) - Club Connect 2021: Keeping kids safe & connected at Sierra Vista • New Legacy Foundation (\$20,000) - Supporting youth transition from virtual world to real world and from real world to virtual world • Community Medical Centers (\$127,489) - CMC Youth Clinic Program • Kelly's Angels Foundation Inc. (\$20,000) - KAF Healthy Alternatives for Children Program

Slide 74

CC0

[@Katie Regan] For what FY? There is an annual staff report that list the awards/projects

Courtney Christy, 2022-03-09T01:10:18.234

KR0 0

This is an open item I'll assign to EDD

Katie Regan, 2022-03-09T15:11:40.904

KR0 1

[@Carrie Wright]

Katie Regan, 2022-03-10T16:46:55.258

CW0 2

link to last may's staff report, fiscal year 21-22

Carrie Wright, 2022-03-10T16:52:20.589

KR0 3

[@Carrie] I'm trying to identify which items from the resolution add up to make the 760K identified in the accomplishments document. Can you/staff point out the items that are relevant to this accomplishment?

Katie Regan, 2022-03-16T17:57:45.278

CW0 4

[@Lana Lozano] Can you touch base on this? [@Katie Regan] can we just post to a staff report?

Carrie Wright, 2022-03-16T21:06:00.465

LL0 5

[@Carrie Wright] [@Katie Regan] ... sending an email now.

Lana Lozano, 2022-03-16T23:11:15.875

2021-22 Goals End Notes

Reference	Detail
¹⁴ ESG funds	<p>A total of \$272,379 in ESG funding for FY21-22.</p> <p>Recipients:</p> <ul style="list-style-type: none">• Central Valley Low Income Housing Corporation (CVLIHC)• Women's Center - Youth and Family Services• Gospel Center Rescue Mission• Haven of Peace• St. Mary's Dining Room• CC0 Stockton Shelter for the Homeless• Ready to Work <p>Programs:</p> <ul style="list-style-type: none">• ESG21 Shelter (\$163,427): Non-staff operational costs for organizations that provide services to the homeless. Funds will be provided to: Women's Center-Youth & Family Services, Gospel Center Rescue Mission, Haven of Peace, St. Mary's Interfaith, Stockton Shelter for the Homeless, and Ready to Work.• ESG21 Homeless Prevention and Rapid Rehousing (HP - \$75,561; RRH - \$18,891): Funds will be provided to Central Valley Low Income Housing Corporation (CVLIHC) for the provision of Rental Assistance and Stabilization Services to households at risk of becoming homeless, and for the provision of Rent Assistance and Stabilization Services to re- house households that are experiencing homelessness.• ESG21 Data Collection (\$14,500): Funds will be provided to Central Valley Low Income Housing Corporation (CVLIHC) to conduct data collection through the Homeless Management Information Systems

Slide 75

- CC0** **[@Katie Regan]** Same comment as CDBG
Courtney Christy, 2022-03-09T01:10:37.203
- KR0 0** **Will be assigned to EDD**
Katie Regan, 2022-03-09T15:11:49.759
- CW0 1** **link to may staff report, annual action plan. fiscal year 21-22**
Carrie Wright, 2022-03-10T16:53:35.043

2021-22 Goals End Notes

Reference	Detail
¹⁵ Fees waived	<p>Stockton Economic Stimulus Plan (SESP Fee Waiver Program)</p> <ul style="list-style-type: none"> • Single-Family Residential - \$10,546,808 in fees waived in 2021 (\$33.3M since program inception) <ul style="list-style-type: none"> • Amount waived per unit: Single-Family Residential (SFR) - \$19,246 • Multi-Family Residential - \$2,365,440 in fees waived in 2021 (\$7.7M since program inception) <ul style="list-style-type: none"> • Amount waived per unit: Multi-Family Residential (MFR) - \$14,080
¹⁶ HOT Team	<p>HOT Team continues educating the homeless about COVID-19, fire prevention, and unifying homeless outreach resources</p> <ul style="list-style-type: none"> • Made 1,034 Contacts in 2021
¹⁷ Violent Crime	<p>There were 3,694 total violent crimes in 2021</p> <ul style="list-style-type: none"> • KR0 decrease from 4,023 in 2020
¹⁸ Property Crime	<p>There were 8,422 Property Crimes in 2021</p> <ul style="list-style-type: none"> • 12% decrease from 9,578 in 2020
¹⁹ 911 Calls	<p>City Telecommunication Center handled 654,463 requests for service</p> <ul style="list-style-type: none"> • 245,073 911 calls (total) • 382,792 calls for service created (total) • 208,571 dispatched calls for service (total) 571 daily average • 4,448 court work requests processed for DA's office <ul style="list-style-type: none"> • 1,883 total hours spent

Slide 76

KR0 Definition of HOTT contacts needed

Katie Regan, 2022-03-09T00:35:48.618

CC0 0 HOT Team = Homeless Outreach Team, information on pg 37 in CARES workbook

Courtney Christy, 2022-03-09T01:21:39.164

KR0 1 Will be assigned to FD/PD

Katie Regan, 2022-03-09T15:12:10.076

KR1 SESP definition needed

Katie Regan, 2022-03-09T00:36:04.804

CC1 0 SESP = Stockton Economic Stimulus Plan

Courtney Christy, 2022-03-09T01:22:29.446

KR1 1 Will be assigned to CDD

Katie Regan, 2022-03-09T15:12:16.636

KR1 2 [@Stephanie Ocasio] good morning! We're in the process of building out the detail behind the 2021 Accomplishments and 2021 Workload Stats discussed at the 2/28 Council goal setting session. Is there any additional context needed for this item based on the questions during the session? Thank you!

Katie Regan, 2022-03-10T16:49:06.112

KR1 3 [@Stephanie] any input/additional context to add here?

Katie Regan, 2022-03-16T17:58:37.192

SO1 4 It may be helpful to provide the amount of waiver per unit :

Single-Family Residential (SFR) - \$19,246

Multi-Family Residential (MFR) - \$14,080

Stephanie Ocasio, 2022-03-18T18:31:38.505

2021-22 Goals End Notes

Reference	Detail
²⁰ Fire inspections	<p>Fire Inspections</p> <ul style="list-style-type: none"> • 1,082 Weed Inspections. • 1,936 Residential Occupancy Inspections (Not Hotel/Motel). • 206 Assembly Occupancy Inspections. • 528 Special Inspections (Fireworks, Festivals, Tents). • 2,165 Fire Operational Permit Inspections. • 1,732 Fire Operational Permit Re-Inspections. • 69 Community Care License Inspections. • 31 Hotel/Motel Inspections. • 586 New Fire Operational Permit Inspections. <p>Total: 8,335</p>
²¹ Watch meetings	<ul style="list-style-type: none"> • 114 Business Watch meetings, • 8 LEAD meetings, and • 59 Community Meetings
²² Youth events	<p>Launched SPD's Youth Engagement Strategy</p> <ul style="list-style-type: none"> • Hosted a youth focused virtual engagement • Held 3 volunteer efforts (Youth and SPD staff working together)
²³ PD & Fire training	<ul style="list-style-type: none"> • 172 firefighters trained <ul style="list-style-type: none"> • 20,886 total hours of training (122 hours per FF) • 1,401 aggregate police officers attended multiple day long trainings <ul style="list-style-type: none"> • 11,208 total hours of training provided by the Training Section
²⁴ Playground fall surfacing	<p>Replenished 1373 cubic yards of engineered wood fiber fall surfacing in playgrounds at 43 City parks.</p> <p>Atherton, Baxter, Brooking, KR0 Bullocky Cove, Cruz, Caldwell, Constitution, Cortez, Eden, Equinoa, Friedberger, Faklis, Fong, Gibbons, Gleason, Grupe, Holiday, Holmes, Ilsilo, Liberty, Loch Lomond, Long, Louis, Harrell, Misasi, Oak, Parma, Peterson, Pitts, Sandman, Sherwood, Shropshire, Smith, Stribley, Unity, Valverde, Victory, Weber, Weberstown East, Weston Ranch.</p>

Slide 77

KR0

[@Jodi Almassy] [@Chad Reed] good morning! We're in the process of building out the detail behind the 2021 Accomplishments and 2021 Workload Stats discussed at the 2/28 Council goal setting session. Please input any additional information related to PW items and reach out with any questions. Thank you!

Katie Regan, 2022-03-10T16:50:59.640

CR0 0

[@Katie Regan] Hi Katie- slides are updated with requested info. Please let me know if you have questions. Thanks!

Chad Reed, 2022-03-15T20:45:37.936

KR0 1

Thanks, Chad!

Katie Regan, 2022-03-15T20:56:46.877

2021-22 Goals End Notes

Reference	Detail
²⁵ Park volunteers	Coordinated over 200 volunteers from Amazon, Puentes, community faith-based organizations, and Stockton residents for park improvement and cleanup projects at American Legion, Atherton, and Laughlin Parks. KRO
²⁶ Sport courts	Resurfaced 100.5 basketball, handball, and tennis courts at the following Stockton parks: American Legion, Angel Cruz, Atherton, Caldwell, Columbus, Cortez, Dentoni, Grupe, Holmes, Laughlin, Liberty, Louis, Mattie Harrell, Panella, Peterson, Sandman, Sherwood, Sousa, Stribley, Swenson, Valverde, Van Buskirk, Victory, Weberstown, Williams Brotherhood.
²⁷ Playground structures	Repaired playground structure components at the following 11 parks: Angel Cruz, Baxter, Caldwell, Equinoa, Gleason, Grupe, Loch Lomond, Long, Sherwood, Sousa, Victory. Replaced playground structures at four park locations: American Legion (under construction), Laughlin, Oak, Swenson.
²⁸ Park restrooms	Remodeled 2 restrooms at Anderson Park and Williams Brotherhood Park.
²⁹ Small Business Week	Coordinated 17 Events for Small Business Week and hosted the following 3: <ul style="list-style-type: none"> • Two (2) SizeUp Stockton Overview Webinars • City of Stockton Business Resources Webinar
³⁰ Urban Farmers and Cottage Food Grant	The Urban Farmers and Cottage Food Grant launched October 13, 2021, administered by EDD and is still accepting applications. To date, the following five applications are approved: <ul style="list-style-type: none"> • Black Urban Farmers Association – \$3,000 • EarthBacon.Com- \$3,000 • Suga Rushd- \$3,000 • Michael's Heavenly Sweets- \$3,000 • Rainbow Velvet Café- \$3,000
³¹ Emergency Food Bank	An agreement with the Emergency Food Bank for the Mobile Farmer's Market Capacity Enhancement Program has been finalized and routed for execution, enabling warehouse improvements and an expansion of educational programming.

CW2

Slide 78

- KR0** **[@Jodi Almassy]**
Katie Regan, 2022-03-10T16:54:01.694
- CW1** **[@Nicole Snyder] [@Jamie Vilinskas] Please link to final summary document**
Carrie Wright, 2022-03-10T16:55:35.436
- KR1 0** **[@Jamie] I unfortunately cannot open the link provided**
Katie Regan, 2022-03-16T17:32:07.629
- JV1 1** **[@Katie Regan] resent via email**
Jamie Vilinskas, 2022-03-16T20:06:05.664
- KR1 2** **[@Jamie] Thanks! This deck is being provided back to council. Do they have access to the attachment provided?**
Katie Regan, 2022-03-16T20:09:31.631
- JV1 3** **[@Katie Regan] A cleaned up version was just emailed to you to share with Council. Thank you**
Jamie Vilinskas, 2022-03-17T19:43:04.382
- CW2** **[@Jamie Vilinskas] please list**
Carrie Wright, 2022-03-10T16:55:53.327

2021-22 Goals End Notes

Reference	Detail	CW1
³² Artists and Art Nonprofit Grant	The Artists and Arts Nonprofit Grant Program launched on October 18 and has been extended to January 15, 2022, administered by CSD.	
³³ Commercial Façade Improvement Program	Waterfront Warehouse project at 445 W. Weber Avenue, completed in 2021. One Active project for 2022 and six other potential projects have been identified. <ul style="list-style-type: none"> Active project: Ruhl Building Facade – \$37,900 	
³⁴ Downtown Financial Incentive Program	Active project: CalMain - \$94,242	
³⁵ Over-the-Counter permits	6,686 Over-the-Counter permits	
³⁶ CaliforniansForAll	Using federal KR2 stimulus dollars, the State proportionately awarded grants to the 13 largest cities in California based on population, resulting in a \$4,355,097 grant for Stockton.	
³⁷ Climate Careers	\$2.5M allocated as part of TCC grant. To date, the following has been accomplished with this funding: <ul style="list-style-type: none"> 299 households have applied for retrofitting, 197 deemed eligible and are in the process of receiving upgrades 104 households have applied for the Appliance Upgrade Program, 80 have signed contracts. 	

KR0

Slide 79

- KR0** **[@Grant Kirkpatrick]**
Katie Regan, 2022-03-10T16:53:32.152
- CW1** **[@Katie Regan]** I am not listing potential development projects in a public document
Carrie Wright, 2022-03-10T16:54:51.123
- KR1 0** **Sounds good! is the active project public information?**
Katie Regan, 2022-03-10T16:58:10.642
- CW1 1** **[@Jamie Vilinskas]** can you list the one active project?
Carrie Wright, 2022-03-10T19:20:52.394
- JV1 2** **[@Carrie Wright]** we're in the process of closing out this project FYI
Jamie Vilinskas, 2022-03-11T01:24:58.170
- KR1 3** **[@Jamie Vilinskas]** for the commercial facade program, is there a project name available?
Katie Regan, 2022-03-22T20:18:25.144
- JV1 4** **[@Katie Regan]** Project name added
Jamie Vilinskas, 2022-03-22T21:49:14.118
- KR2** **[@Stephanie]** would it be helpful to add this level of detail regarding over the counter permits?
Katie Regan, 2022-03-16T18:00:45.129
- SO2 0** **I don't think its necessary.**
Stephanie Ocasio, 2022-03-18T18:27:38.196

2021-22 Goals End Notes

Reference	Detail
³⁸ Edible Education at Home	<p>\$400,000 allocated as part of TCC grant. To date, the following has been accomplished with this funding:</p> <ul style="list-style-type: none"> • 2,750 Community Supported Agriculture (CSA) boxes have been distributed • 150 families have been served by this program
³⁹ Rising Sun Center for Opportunities	<p>\$541,724 allocated as part of TCC grant.</p> <ul style="list-style-type: none"> • Rising Sun Center for Opportunity - \$170,675 • GRID Alternatives North Valley - \$48,815.60 • Insight Garden Program - \$87,476.90 • San Joaquin Regional Transit District - \$234,757.00
⁴⁰ Baseball & softball	<ul style="list-style-type: none"> • 4,690 baseball participants at Billy Hebert Fields (tournaments, high school games, training, camps) • 1761 softball participants at Arnaiz Softball Complex (tournaments, high school games, training, camps)
⁴¹ Tennis	<ul style="list-style-type: none"> • 18,894 tennis participants at Oak Park Tennis Center (lessons, tournament, and court reservations)
⁴² Pools	<ul style="list-style-type: none"> • 15,894 swimmers in the City's four pools during 2021 aquatics season
⁴³ Sports programs/day camps	<ul style="list-style-type: none"> • 1,740 youth attended day camps • 6,476 youth registered for afterschool programs • 586 youth participated in 3 sports programs (Jr. Giants, volleyball, and flag football) allowed during COVID-19 restrictions • 162 youth attended NEW sports day camps held in lieu of traditional leagues (cancelled because of COVID-19 restrictions)
⁴⁴ Concerts in the Park	130 at two neighborhood Concerts in the Park (Stribley & Van Buskirk Park)

Slide 80

KR0

[@Grant Kirkpatrick] good morning! We're in the process of building out the detail behind the 2021 Accomplishments and 2021 Workload Stats discussed at the 2/28 Council goal setting session. If there is additional information on the TCC/Workforce related items, please add it to the slide. Thank you!

Katie Regan, 2022-03-10T16:52:19.725

KR0 0

[@Grant] data updates are needed by 3/18

Katie Regan, 2022-03-16T17:59:19.670